

# Summary Report: Results of Completed Projects

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- Reports to the Legislative Assembly, not to the government of the day
- Conducts both financial audits and performance (or “value for money”) audits



# Report Contains Six Projects

1. Organizational Costing of Fee-Based Goods and Services
2. Family Maintenance Enforcement Program
3. Management of Student Loans
4. Managing for Results: Post-Secondary Accountability Framework Audit
5. Accountability for Special Education Services
6. Wireless Networking Security: Phase 3

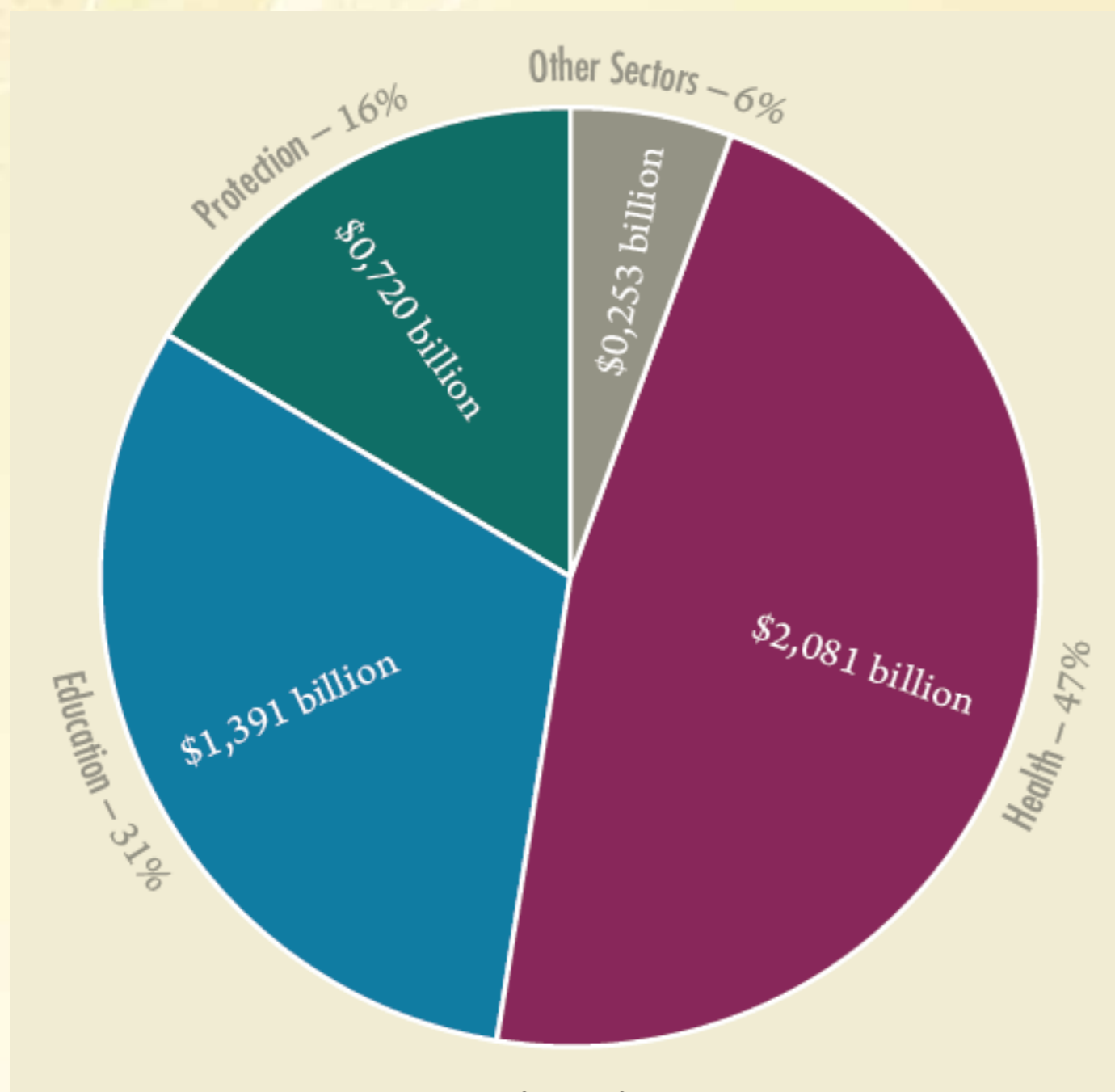


# Organizational Costing of Fee-Based Goods and Services



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# Fee-Based Goods & Services



Revenue earned from fees and licenses,  
by sector, for 2010/11

## Background

- Revenue from fees and licences over \$4 billion year since 2008
- More than 2,300 active fees currently charged



# Fee-Based Goods & Services

Current guidance can be improved:

- More detailed instructions on how to determine fees
- Assign responsibility for reviewing the fees

Absence of ongoing monitoring:

- Fees can become outdated over time as costs change
- Ongoing monitoring is necessary to ensure that fees continue to meet government's original objectives

Process is not transparent. The public is not advised of:

- how the fee-setting process works
- the actual cost of delivering the good or service



# Family Maintenance Enforcement Program



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# FMEP

## Background

- Created in 1989, the Family Maintenance Enforcement Program (FMEP) exists to ensure the payment of court ordered child and/or spousal support
- The FMEP operates under a contract managed by the Ministry of Attorney General
- Our examination of the effectiveness of the design and delivery of the FMEP looked at performance management, program administration, and the accountability framework





# FMEP

## Conclusion

### Performance Management

- The accountability framework established for the FMEP contract is not effective

### Program Administration

- FMEP ensures prompt enrolments, accurate records, prompt payments and appropriate enforcement actions

### Contract Management

- Informal contract management exposes the ministry, program and contractor to increased levels of risk



# Management of Student Loans



# Management of Student Loans

## Background

- Multiple service providers and stakeholders
- Purpose and scope was based on eligibility

## Overall Observations

- Integration of the student loan program with federal government
- Changed approach to administering portfolio
- Will continue to monitor portfolio



# Managing for Results: Post-Secondary Accountability Framework Audit



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# Post-Secondary Accountability

## The Post-Secondary Accountability Framework

- Capacity, Access, Quality, Relevance, Efficiency

## Audit purpose

- Evaluate the effectiveness of the Accountability Framework in terms of managing for results

## Conclusion

- The Ministry is not using the Accountability Framework effectively to influence performance and achieve results.



# Accountability for Special Education Services



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# Special Education Services

## Background

- 10% of students have special needs
- Responsibility for special education services is shared between the Ministry and boards of education
- Examined three SDs to see how well they were:
  - planning for and resourcing services for students with special needs
  - monitoring and reporting on the delivery, quality and outcomes of services provided



# Special Education Services

## Observations / Findings

- Staff highly committed to providing quality services to students with special needs
- Wide variety of practices across the three districts
- Limited information impacts the ability of school districts to:
  - analyze gaps between existing student needs and the services available
  - effectively monitor service delivery, quality and outcomes
  - provide comprehensive information to boards of education to support their decision-making role





# Wireless Networking Security: Phase 3



# Wireless: Phase 3

## Background

- Use of wireless technologies continues to increase
- Inadequate wireless network security can lead to:
  - sensitive data being captured
  - unauthorized access into corporate networks
- Phase 3: audited UBC and Camosun College



# Wireless: Phase 3

## Conclusion

- Both have properly secured their wireless access devices
- Both need to improve on their policies and standards in wireless networking
- Both need to improve their management and monitoring of wireless operating activities
- Camosun College needs to strengthen password security management and key IT personnel



# Feedback

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